## Pupil premium strategy statement: Harrow Way Community School



| 1. Summary information |            |                                  |          |  |           |  |  |
|------------------------|------------|----------------------------------|----------|--|-----------|--|--|
| School                 | Harrow Way | Harrow Way Community School      |          |  |           |  |  |
| Academic Year          | 2017/18    | Total PP budget                  | £229,865 | Date of most recent PP Review                  | June 2017 |  |  |
| Total number of pupils | 895        | Number of pupils eligible for PP | 219      | Date for next internal review of this strategy | June 2018 |  |  |

| 2. Current attainment                     |                                      |   |  |  |
|---|--------------------------------------|---|--|--|
|   | Pupils eligible for PP (your school) | Pupils not eligible for PP (national average) |  |  |
| Progress 8 score average (from 2016/17)   | 2016 (-0.65) 2017(-0.52)             | 2016 (-0.09) 2017(+0.04)                      |  |  |
| Attainment 8 score average (from 2016/17) | 2016 (40.2) 2017(39.0)               | 2016 (50.3) 2017(50.2)                        |  |  |

| 3. B  | 3. Barriers to future attainment (for pupils eligible for PP including high ability)   |  |  |  |  |  |
|-------|--|--|--|--|--|--|
| In-sc | hool barriers (issues to be addressed in school, such as poor literacy skills)   |  |  |  |  |  |
| A.    | Literacy skills for PP students are lower on entry and they are not making expected progress at KS3 in line with other students.   |  |  |  |  |  |
| В.    | Disadvantaged boys make less progress than girls and underperformed at KS4   |  |  |  |  |  |
| C.    | Behaviour issues for a small group of Year 8/9/10 pupils (many of whom are Disadvantaged) is having detrimental effect on their academic progress and that of their peers. |  |  |  |  |  |
| Exter | nal barriers (issues which also require action outside school, such as low attendance rates)   |  |  |  |  |  |
| D.    | Absence rates for FSM students are 8.04% (better than national figure 8.5%) compare to non FSM 4.82%   |  |  |  |  |  |

| 4. O | 4. Outcomes   |   |  |  |  |  |
|------|---|---|--|--|--|--|
|      | Desired outcomes and how they will be measured  | Success criteria  |  |  |  |  |
| Α.   | Good or outstanding levels of progress for Pupil Premium students at least in line with 'other' students. | Disadvantaged students make progress by the end of the year that is at<br>least in line with 'other' students so that at least 50% exceed progress<br>targets and 100% meet expected targets (other students) still make at<br>least the expected progress. Evidenced using scheduled assessments<br>and testing. Focus on progress in core subjects but progress monitored in<br>all departments.  |  |  |  |  |
| B.   | Improved rates of progress and attainment for Disadvantaged boys.   | Students eligible for PP identified as high attaining from KS2 levels /prior<br>attainment/CATs make as much progress as 'other' pupils identified as<br>high attaining. Across year groups, 85% of these students who are boys<br>are on target for TMG at KS4. In year 7 and 8 effort and attitude is<br>positive for 85% these students. Where they are not, departments are<br>putting in place interventions, monitored by heads of departments and<br>SLT. At KS4 More Able Disadvantaged Boys make at least as much<br>progress as 'other' students and More Able Disadvantaged Girls. |  |  |  |  |
| C.   | Improved behaviour for targeted Year 8/9/10 students  | Fewer behaviour incidents/points recorded for these students on SIMs.<br>Disadvantaged students supported to reduce sanctions/exclusions. Equal<br>or more positive effort and attitude is seen for pupil premium students<br>compared to non pupil premium students and if it is not departments and<br>Heads of Year have a plan to address this.   |  |  |  |  |
| D.   | Increased attendance rates for Disadvantaged Students   | Reduce the number of persistent absentees (PA) among pupils eligible<br>for PP to 9% or below. Overall absence among students eligible for PP<br>improves from 8.04% to less than 5 % in line with 'other' students.  |  |  |  |  |

| Academic year 2017/18  |  |   |   |                |                  |
|--|--|---|---|----------------|------------------|
| The three headings below e<br>and support whole school st  |  | w they are using the Pupil Pre  | emium to improve classroom peda   | igogy, provide | e targeted suppo |
| i. Quality of teaching for   | all  |   |   |                |                  |
| Desired outcome  | Chosen action/approach   | What is the evidence<br>and rationale for this<br>choice?   | How will you ensure it is implemented well?   | Staff lead     | Review           |
| <ul> <li>A) Good or outstanding leve<br/>of progress for<br/>Disadvantaged students<br/>least in line with 'other'<br/>students</li> <li>B) Improved rates of progress<br/>and attainment for<br/>Disadvantaged boys.</li> </ul> | attainment and progress of<br>Disadvantaged/SEND key<br>groups. Includes CPD and focus<br>for department planning<br>meetings and data meetings. | Progress of Disadvantaged<br>students improving but not in<br>line with peers or national<br>figures.<br>Best practice researched and<br>selected to inform whole school<br>'Breaking Barriers to Learning'   | SIP, DIP and staff performance<br>management objectives explicitly<br>linked to Disadvantaged student<br>outcomes   | NPE/SLT        | SIP review       |
| <ul> <li>A) Good or outstanding level of progress for DAP students at least in line w 'other' students</li> <li>B) Improved rates of progres and attainment for Disadvantaged boys.</li> </ul>                                   | and learning strategies for<br>Disadvantaged students.<br>Continued focus on quality<br>feedback and questioning.                                | Quality teaching first: We want<br>to offer high quality teaching to<br>all these pupils to drive up<br>results. Best practice<br>researched. Strong evidence to<br>support SIP/whole school focus.<br>In house training provided by<br>consistently outstanding<br>practioners over courses<br>provided by external suppliers –<br>no impact on cover meaning our<br>high quality staff are in front of<br>their classes as often as<br>possible | Metal, learning walk, Peer and<br>performance management<br>observations focused on teaching and<br>learning of Disadvantaged students.<br>Evidence from department planning<br>meetings. | NPE/CL         | SIP review       |
|  |  |   | Total bu  | dgeted cost    | £25,000          |

| Chosen action/approach   | What is the evidence<br>and rationale for this<br>choice?   | How will you ensure it is implemented well?   | Staff lead   | When will you<br>review<br>implementation?  |
|--|---|---|--|---|
| Member of staff designated TLR<br>responsible for Boy's Progress.<br>Focus for School/Department<br>improvement plans  | Progress of Boys/Pupil Premium<br>boys currently below that of their<br>peers<br>Best practice researched and<br>selected to inform whole school<br>'Breaking Barriers to Learning'   | Regular meetings and feedback to<br>'Data War Room' meetings  | NPE/JPT  | War Room Meetings   |
| Appropriate programme of<br>support in place to support<br>targeted disadvantaged students<br>in relevant subjects.  | Progress of Disadvantaged<br>students currently below that of<br>their peers<br>Best practice researched and<br>selected to inform whole school<br>'Breaking Barriers to Learning'  | Case Review, monitoring, line<br>management meetings. 1-1, paired<br>reading, Arrow, Lexia/Linguaphone,<br>Period 7, homework and study<br>support. Mentoring. Meetings with<br>teachers/tutors/SLT.  | NPE/DLG/K<br>RW, SLT   | SIP review  |
| Welfare and Attendance officer<br>responsible for monitoring and<br>supporting attendance<br>Appropriate support via Flexible<br>Learning Centre Tutor Group.<br>Support planned for<br>Disadvantaged students with<br>below expected attendance.<br>School attendance reward<br>system supported and adjusted<br>if necessary | Many statistics and guidance<br>including NfER advice for school<br>leaders identifies addressing<br>attendance as a key step for<br>supporting student progress.<br>Other initiatives cannot have<br>impact if students are not in<br>school   | Case Review, monitoring of<br>attendance figures, line management<br>meetings, Parents of persistent non-<br>attenders contacted and support<br>plans in place for all year groups. SLT<br>meetings   | NPE/JMC  | Termly  |
|  | Member of staff designated TLR responsible for Boy's Progress. Focus for School/Department improvement plans         Appropriate programme of support in place to support targeted disadvantaged students in relevant subjects.         Welfare and Attendance officer responsible for monitoring and supporting attendance Appropriate support via Flexible Learning Centre Tutor Group. Support planned for Disadvantaged students with below expected attendance. School attendance reward system supported and adjusted | and rationale for this<br>choice?Member of staff designated TLR<br>responsible for Boy's Progress.<br>Focus for School/Department<br>improvement plansProgress of Boys/Pupil Premium<br>boys currently below that of their<br>peersBest practice researched and<br>selected to inform whole school<br>'Breaking Barriers to Learning'Best practice researched and<br>selected to inform whole school<br>'Breaking Barriers to Learning'Appropriate programme of<br>support in place to support<br>targeted disadvantaged students<br>in relevant subjects.Progress of Disadvantaged<br>students currently below that of<br>their peersBest practice researched and<br>selected to inform whole school<br>'Breaking Barriers to Learning'Best practice researched and<br>selected to inform whole school<br>'Breaking Barriers to Learning'Welfare and Attendance officer<br>responsible for monitoring and<br>supporting attendance<br>Appropriate support via Flexible<br>Learning Centre Tutor Group.<br>Support planned for<br>Disadvantaged students with<br>below expected attendance.<br>School attendance reward<br>system supported and adjustedMany statistics and guidance<br>including NfER advice for school<br>leaders identifies addressing<br>attendance as a key step for<br>supporting student progress.<br>Other initiatives cannot have<br>impact if students are not in<br>school | and rationale for this<br>choice?implemented well?Member of staff designated TLR<br>responsible for Boy's Progress.<br>Focus for School/Department<br>improvement plansProgress of Boys/Pupil Premium<br>boys currently below that of their<br>peersRegular meetings and feedback to<br>'Data War Room' meetingsAppropriate programme of<br>support in place to support<br>targeted disadvantaged students<br>in relevant subjects.Progress of Disadvantaged<br>students currently below that of<br>their peersCase Review, monitoring, line<br>management meetings. 1-1, paired<br>reading. Arrow, Lexia/Linguaphone,<br>Period 7, homework and study<br>support. Mentoring, Meetings with<br>teachers/tutors/SLT.Welfare and Attendance officer<br>responsible for monitoring and<br>support in gatendance<br>support via Flexible<br>Learning Centre Tutor Group.<br>Support planned for<br>Disadvantaged students with<br>below expected attendance.<br>School attendance figures shoolMany statistics and guidance<br>including NIER advice for school<br>attendance as a key step for<br>support planned for<br>bisedvantaged students with<br>below expected attendance.<br>School attendance reward<br>system supported and adjustedMany statistics and guidance<br>including NIER advice for school<br>attendance as a key step for<br>supporting student progress.<br>Other initiatives cannot have<br>impact if students are not in<br>schoolCase Review, monitoring of<br>attendance figures, line management<br>meetingsMentoring Attendance and adjustedMany statistics and guidance<br>including NIER advice for school<br>schoolCase Review, monitoring of<br> | Image: Note of staff designated TLR<br>responsible for Boys Progress.<br>Focus for School/Department<br>improvement plansProgress of Boys/Pupil Premium<br>boys currently below that of their<br>peersRegular meetings and feedback to<br>'Data War Room' meetingsNPE/JPTAppropriate programme of<br>support in place to support<br>in relevant subjects.Progress of Disadvantaged<br>students currently below that of<br>their peersCase Review, monitoring, line<br>management meetings. 1-1, paired<br>reading, Arrow, Lexia/Linguaphone,<br>Period 7, homework and study<br>support in place to support<br>targeted disadvantaged students<br>in relevant subjects.Progress of Disadvantaged<br>students currently below that of<br>their peersCase Review, monitoring, line<br>management meetings. 1-1, paired<br>reading, Arrow, Lexia/Linguaphone,<br>Period 7, homework and study<br>support. Mentoring. Meetings with<br>teachers/tutors/SLT.NPE/DLG/K<br>RW, SLTWelfare and Attendance officer<br>responsible for monitoring and<br>supporting attendance<br>Appropriate support via Flexible<br>Learning Center Tutor Group.<br>Support planned for<br>Disadvantaged students with<br>below expected attendance.<br>School attendance reward<br>system supported and adjustedMany statistics and guidance<br>including MER advice for school<br>leadres identifies addressing<br>attendance as a key step for<br>support plans in place for all year groups. SLT<br>meetingsNPE/JMC |

| iii. Other approaches |  |   |  |  |                       |  |
|-----------------------|--|---|--|--|-----------------------|--|
| Desired outcome       |  |   |  | How will you ensure it is implemented well?                        | Staff lead            | When will you<br>review<br>implementation? |
| C)                    | Improved behaviour for<br>targeted Year 8/9/10<br>students | Protecting Learning Detention<br>SLT support for embedded<br>behaviour management<br>procedure  | Supporting quality teaching and<br>progress for all students by<br>offering immediate SLT support<br>for targeted students. Support<br>for all and a deterrent | Behaviour points, case reviews, year team line management meetings | NPE/KRW/S<br>LT       | Termly                                     |
| C)                    | Improved behaviour for<br>targeted Year 8/9/10<br>students | Targeted support and<br>interventions in place based on<br>individual student needs –<br>medium and long term plans.<br>Reduction in FTE. | Different support packages in<br>place to take into account the<br>differing needs of students.<br>Support for staff and progress of<br>all students           | Behaviour points, case reviews, year team line management meetings | KRW / Year<br>leaders | Case Reviews                               |
|                       |  | Reduction in FTE.   | all students   | Total bu   | dgeted cost           | £18,500                                    |

| 6. Review of expenditure   |  |   |   |
|--|--|---|---|
| 2017/18  |  |   |   |
| i. Quality of teaching for all   |  |   |   |
| Desired outcome  | Chosen action/approach   | <b>Estimated impact:</b> Did you meet the success criteria? Include impact on pupils not eligible for PP, if appropriate. | <b>Lessons learned</b><br>(and whether you will continue with this<br>approach) |
| A - Good or outstanding levels of<br>progress for Disadvantaged students<br>at least in line with 'other' students<br>B - Improved rates of progress and<br>attainment for Disadvantaged boys. | Whole school focus on<br>attainment and progress of<br>Disadvantaged/SEND key<br>groups. Includes CPD and focus<br>for 'triad' professional<br>development groups. 'Breaking<br>Barriers to Learning' booklet<br>issued and launched to staff to<br>inform practice. |   |   |

| at least in line with 'other' students                                     | Inset CPD focused on teaching<br>and learning strategies for<br>Disadvantaged students.<br>Continued focus on quality<br>feedback and questioning  |   |  |
|--|--|---|--|
| ii. Targeted support   |  |   |  |
| Desired outcome  | Chosen action/approach   | <b>Estimated impact:</b> Did you meet the success criteria? Include impact on pupils not eligible for PP, if appropriate. | Lessons learned<br>(and whether you will continue with this<br>approach) |
| progress for Disadvantaged students at least in line with 'other' students | Member of staff designated TLR<br>responsible for Boy's Progress.<br>Focus for School/Department<br>improvement plans  |   |  |
| progress for Disadvantaged students at least in line with 'other' students | Appropriate programme of<br>support in place to support<br>targeted Disadvantaged<br>students in relevant subjects.  |   |  |
| Disadvantaged Students   | Welfare and Attendance officer<br>responsible for monitoring and<br>supporting attendance<br>Appropriate support via Flexible<br>Learning Centre Tutor Group.<br>Support planned for<br>Disadvantaged students with<br>below expected attendance.<br>School attendance reward<br>system supported and adjusted<br>if necessary |   |  |

September 2016 – reviewed June 2017

| Desired outcome   | Chosen action/approach   | <b>Estimated impact:</b> Did you meet the success criteria? Include impact on pupils not eligible for PP, if appropriate. | Lessons learned<br>(and whether you will continue with this<br>approach) |
|---|--|---|--|
| C - Improved behaviour for targeted<br>Year 8/9/10 students | Protecting Learning Detention<br>SLT support for embedded<br>behaviour management<br>procedure                       |   |  |
| C- Improved behaviour for targeted<br>Year 8/9/10 students  | Targeted support and<br>interventions in place based on<br>individual student needs –<br>medium and long term plans. |   |  |